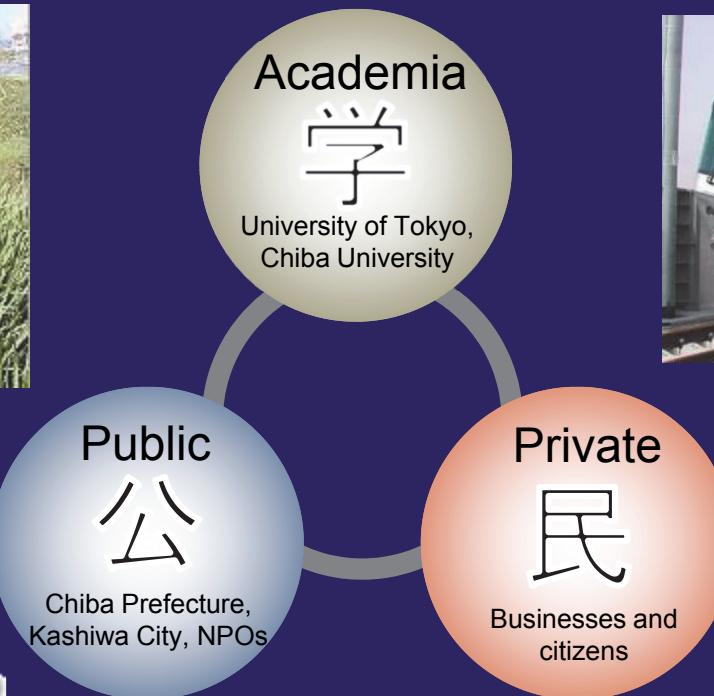


International Forum on the “FutureCity” Initiative

Presentation Material

Kashiwa’s FutureCity Initiative Efforts



February 21, 2012
Hiroyasu Akiyama
Mayor, Kashiwa

Kashiwa in Brief

Kashiwa lies 30 km from downtown Tokyo, a “community” where beautiful nature represented by Lake Tega, the Tone River, the bustling commercial facilities in and around the JR Kashiwa Station neighborhood, and new industries growing mainly in the northern “Kashiwanoha (Oakleaf)” district come together in harmony.

The map illustrates the geographical context of Kashiwa. It shows the city of Kashiwa (柏市) in the center, surrounded by the Tama River and the Tone River. To the west is the Chiba Prefecture (千葉県), and to the east are the Saitama Prefecture (埼玉県) and the Ibaraki Prefecture (茨城県). The map highlights several key locations: the Tsukuba Science City (筑波研究学園都市) in Ibaraki Prefecture, the new urban centers in Saitama (さいたま新都心) and Chiba (幕張新都心), and the Narita International Airport (成田国際空港) in Chiba Prefecture. Major transportation routes are also indicated, including the常磐自動車道 (Tohoku Expressway) with the Kashiwa IC (柏IC), the JR常磐線 (JR Tohoku Line) with the JR Kashiwa Station (JR 柏駅), and the regional roads R6, R16, and R17.

Population 405,099
Households 164,314
(as of January 1, 2012)

- Downtown Tokyo ~30 km
- Narita International Airport ~30 km
- Tsukuba Science City ~30 km

Challenges Facing Core “Suburban” Cities

- ◆ From reliant societies (relying on Tokyo, city hall, regulation) to self-reliant societies
 - Population and industrial centers face challenges requiring local “wisdom” and “creative environments”.

Challenges Facing Kashiwa

Environment and energy self-reliance
Disaster-resistant community

Rapid transition to aged society
Prevention and care-giving

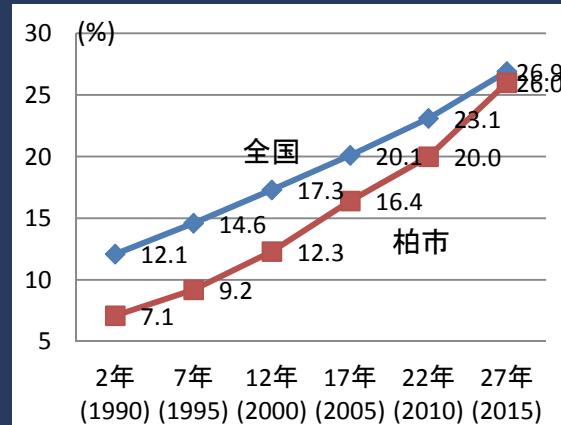
Creating new industries and employment
Developing creative human resources

- ◆ Trend toward complex development

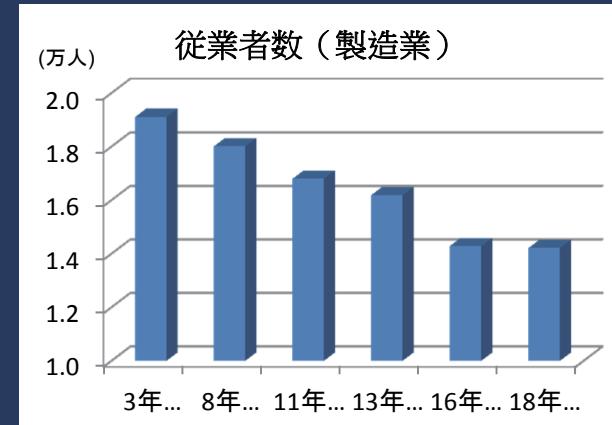


University, housing and commercial facilities
Office buildings, hotels and the like

- ◆ Rapid rise in proportion of elderly



- ◆ Shrinking manufacturing



Make full use of local resources
—[space], [networks] and [services]—for self-reliant urban management!

Self-reliant urban management through public/private/academia collaboration

Smart City

Use 100% natural energy
Enjoyable and efficient local energy management through resident participation

City of health and longevity

Active social engagement by the elderly
A mobility environment that incorporates ICT
A society where everyone can live an active, self-reliant life

A City of New Industry Creation

An internationalized environment where new industries are constantly created and businesses are nurtured locally utilizing Japan's "technological prowess."

Realizing a safe, secure and sustainable city where everyone wants to live

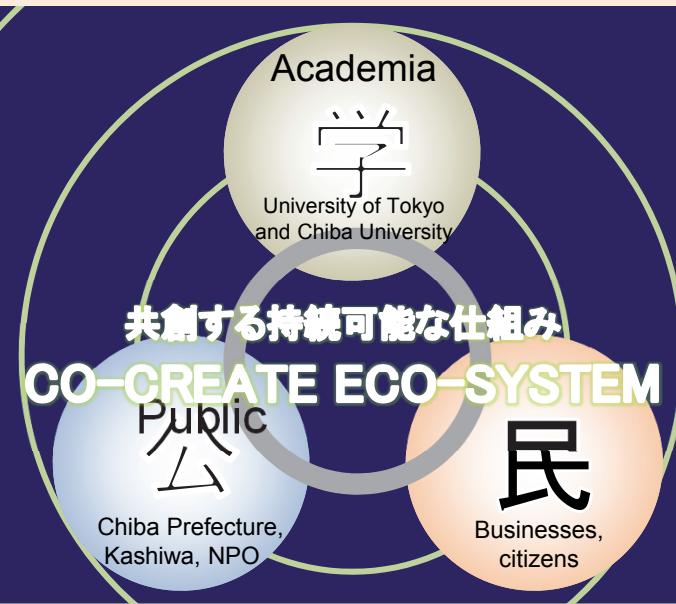


Self-reliant urban management through public/private/academia collaboration

Self-reliance	Sustainable urban management where local communities use local resources—residents, energy, space—self-reliantly and flexibly to meet local challenges
Civics	Efforts to meet local challenges through collaboration between local communities and universities with their cutting-edge “wisdom”



[Local Challenges]
 CO₂ emission increase
 Traffic congestion
 Rapid aging
 Manufacturing doldrums



Existing collaborative organizations including universities

- Urban Design Center Kashiwa-no-ha
- Kashiwa ITS Promotion Council
- Kashiwa-no-ha Eco-Promotion Council
- Smart City Project

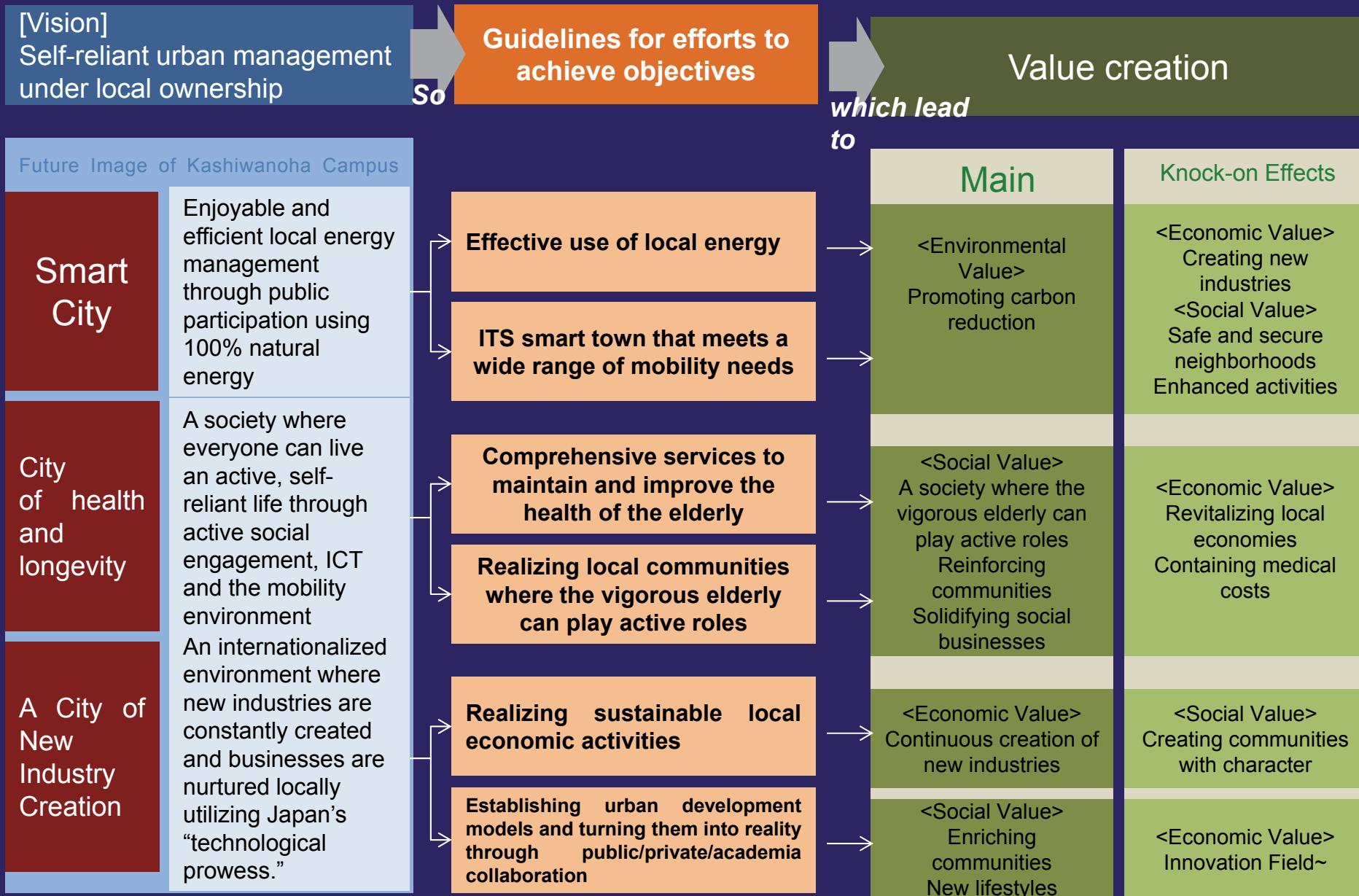
- Gerontology Consortium, the University of Tokyo Industry-Academia Collaboration
- Chiba University Kashiwanoha College-linked Program Network
- NPO Plant Factory
- TX Entrepreneur Partners

[Local Resources]
 Concentration of universities and research institutes
 Development with train station at the core
 Abundance of nature and agriculture
 Local actors

Kashiwanoha International Campus Town Initiative



- ◆ Comprehensive special zone system and FutureCity designation ("Self-reliant Urban Management through Public/Private/Academia Collaboration" selected on December 22, 2011)
- ◆ Comprehensive collaboration agreement with the University of Tokyo (signed on December 21, 2011)
- ◆ Comprehensive collaboration agreement with Chiba University (signed on October 26, 2011)



The Efforts

-Business feasibility, maturity, seriousness

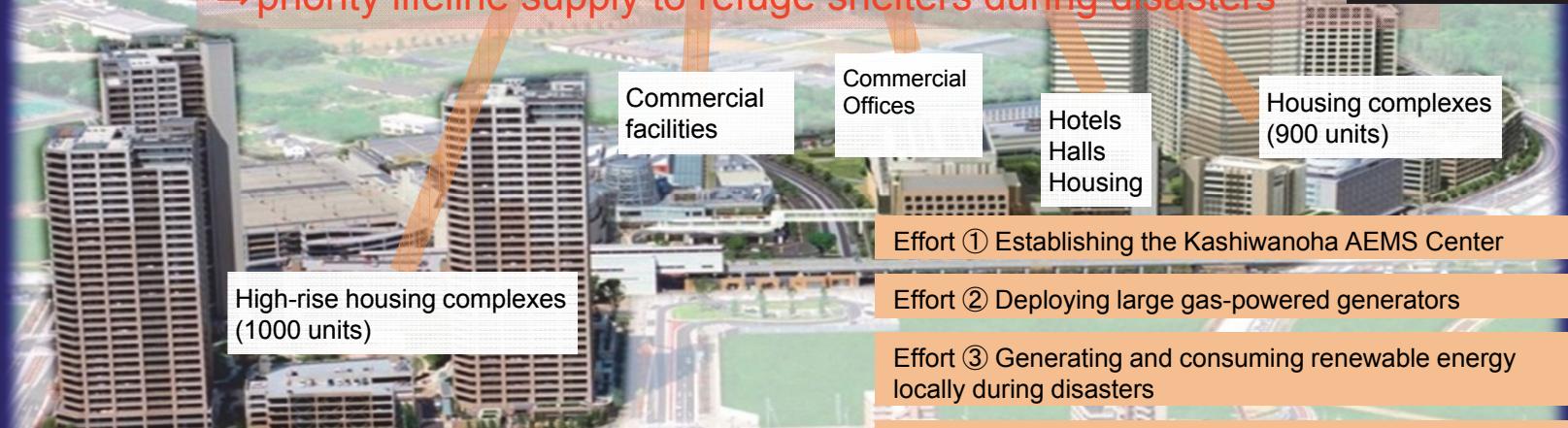
Environmental Efforts

[Axis 1] Environment and local energy

[Objectives, solutions] Efficient energy use, local energy use during disasters

Area energy management system (AEMS)

Unified management of all local energy supply and demand
⇒ priority lifeline supply to refuge shelters during disasters



Effort ⑤ White certificates (carbon offset system)

Effort ① Establishing the Kashiwanoha AEMS Center

Effort ② Deploying large gas-powered generators

Effort ③ Generating and consuming renewable energy locally during disasters

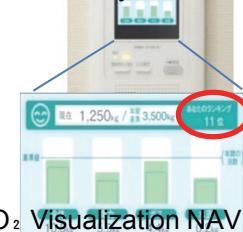
Effort ④ Providing electricity between urban districts during emergencies

[Local Resources and Efforts] Environmental activities through collaboration between citizens, administration and businesses



Local disaster prevention tour by the Kashiwanoha-campus Station Urban Development Council

◆CO₂ Visualization NAVI system



"CO₂ Visualization NAVI system" developed through a social experiment with 100 citizen monitors



Consortium of 18 businesses including Hitachi, Sharp and SAP

◆Kashiwa Stop Ondanka (global warming) Supporters Operation



2010 forum
Currently 30 supporters

[reference] Energy balance monitor

柏の葉 KASHIWANOHA AEMS

AREA: ららぽーと柏の葉 82:00 AM お天気 22°C 気温 28°C

エネルギー・バランス モニター

供給 DEMAND 需要 SUPPLY

放電量 50kwh 充電量 50kwh

その他 10kwh

太陽光 200kwh

受電量 1000kwh

送電量 170kwh

消費量 1040kwh

1260kwh

MENU 01 MENU 02 MENU 03 MENU 04 MENU 05

ECO NEWS TODAY

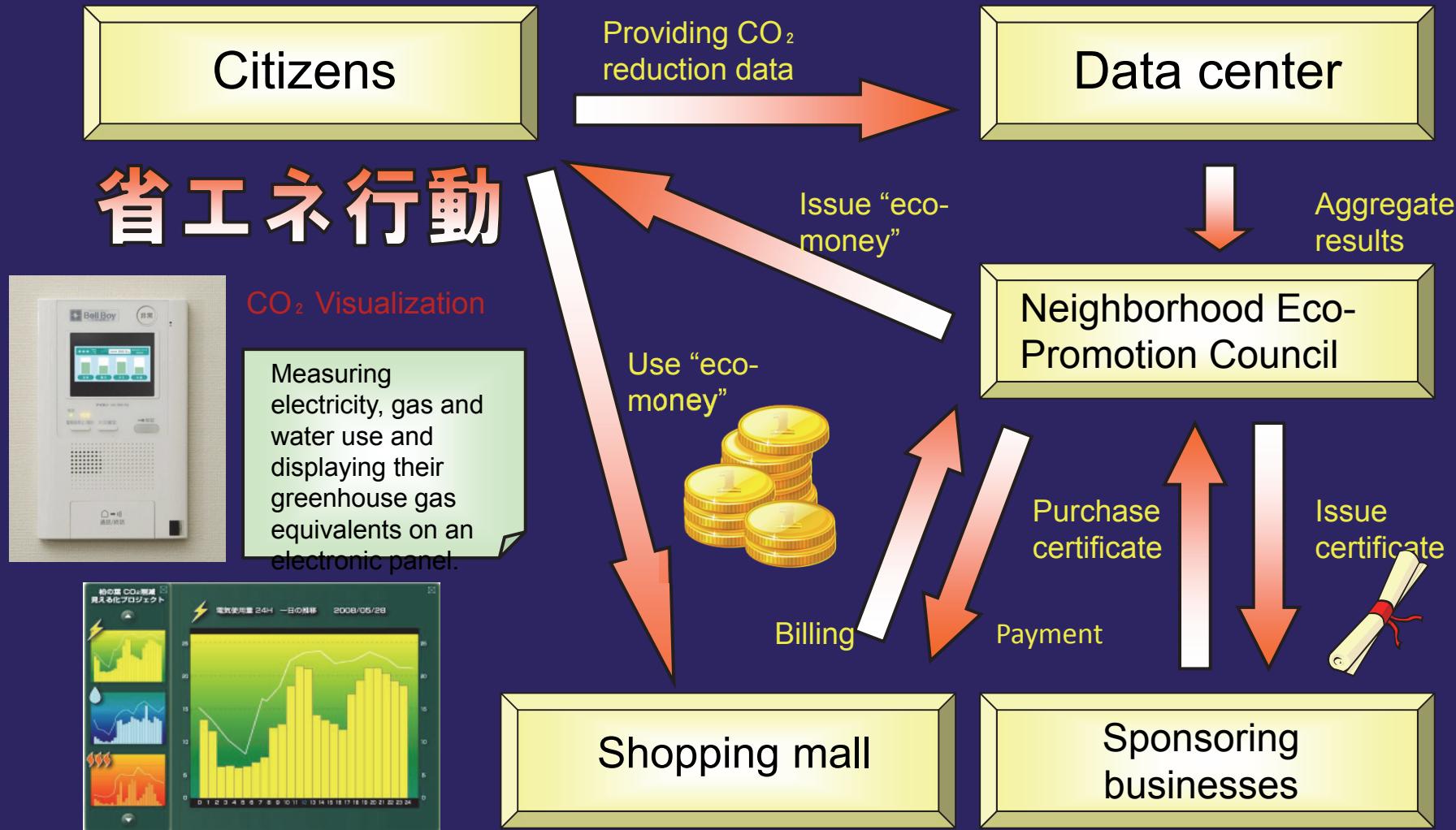
- 東京電力福島第一発電所で放射能
- 大型LED蛍光灯開発
- 蓄電池付LEDライト発売開始
- 省電力委員会閣議決定
- 放射能もれさらに拡大
- 都市部を中心にグリーン
- スーパービズ今日から各地区で
- 大型台風九州地方に接近

暑さ・熱中症予測

午後	今後の予測							
	3時	6時	9時	12時	15時	18時	21時	24時
6月1日 16時	15	17	20	20	19	15	15	15
時点 6月2日	15	17	21	22	24	21	20	19
14.2 °C								
6月3日	15	17	21	22	24	21	20	19

朝子	今後の予測							
	3時	6時	9時	12時	15時	18時	21時	24時
6月1日 16時	15	17	20	19	19	17	15	15
時点 6月2日	15	17	21	22	24	21	19	18
14.5 °C								
6月3日	15	17	21	22	24	21	19	17

[reference] Housing CO₂ Visualization NAVI system"



The Efforts

-Business feasibility, maturity, seriousness

Environmental efforts

[Axis 1] Environment and transport

[Objectives, Solutions] Building an ITS smart town that is gentle to humans and the environment and supports a self-reliant city

Transportation nodal points

3 rail lines and 8 stations

Route 6, Route16 and the Joban Expressway

Kashiwa

Interchange
Joban Expressway

Tsukuba Express

Kashiwanoha Campus

Kashiwa

JR Joban Line

Tōbu Noda Line

Kashiwa



Wide range
of traffic
information
(rail lines,
roads...)

[Kashiwanoha ITS Information Center]



Official Website

Transportation Demand Management (TDM)

- ◆ Eco-friendly neighborhoods where humans, vehicles and nature coexist
- ◆ Neighborhoods where everyone freely enjoys mobility
- ◆ Neighborhoods where the city and industry are revitalized through vigorous activities

Effort ⑥ Expanding multiple transport sharing

Effort ⑦ Establishing the Kashiwa ITS Information Center



Multiple transport sharing
Social experiment (200 citizen monitors)

Social
experiment
data

Local energy management system



Building communities of the
vigorous elderly

Local-Power Points Program

[Local Resources and Efforts] large number of citizen participatory demonstration tests led by the Kashiwa ITS Promotion Council (51 organizations)



◆ Kashiwa ITS Seminar
(February 2011, 151 participants)



◆ "Smart Cycle" bicycle sharing
· 500 citizen monitors
· UC41 (5 in the north, 3 in the center)



◆ on-demand Buses
· Kashiwa site of first social experiment
· Social experiments in 30 locations nationwide to date



◆ Next-generation Car navigation system (DSRC)
· 60 citizen monitors
Location (commercial facilities in the north, roadside stations in the south)



The Efforts

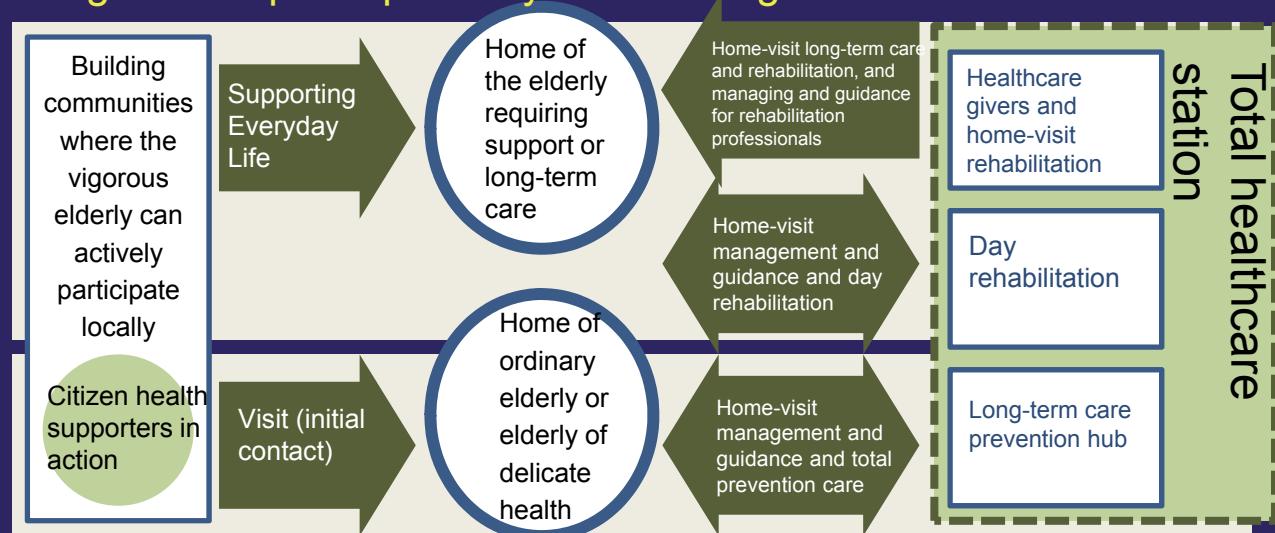
-Business feasibility, maturity, seriousness

Efforts on Super-aging

[Axis 2] Super-aging

[Objectives, Solutions] Increasing service participants by establishing total healthcare stations

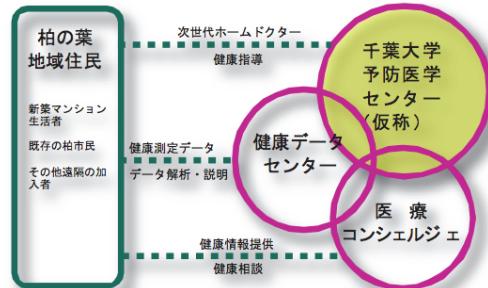
Integrated provision of locomotorum rehabilitation, oral care and nutritional care in collaboration with doctors and care managers



Effort ⑨ Building communities where the vigorous elderly can actively participate

Effort ⑧ Establishing total healthcare stations

[Local Resources and Efforts] Efforts for health improvement with Chiba University in the lead; collaboration with the Institute of Gerontology, the University of Tokyo



Health Support Network (health visualization)



Exchange programs in old residential neighborhoods by local university students



Institute of Gerontology, the University of Tokyo

The Efforts

-Business feasibility, maturity, seriousness

Efforts on nurturing new industries and entrepreneurs

[Objectives, Solutions] Promoting the commercialization of university and research institute ventures

Management and financial capacity, market development and other challenges: Comprehensive and concentrated support from “angels” with substantial business experience working jointly with administrative and other local actors

University TLOs

Administrative and other public supporting organizations

Hands-on support with TEP angels in the lead

Patent application and management, collaborative technological cooperation

Financial subsidies for industry-academia collaborative projects

Commercialization know-how

Providing funds (equity)

Networks connected to the market

Research, Technology, IP (intellectual property)

Management capacity

Financing

Market development

Venture businesses

IPO

M&A

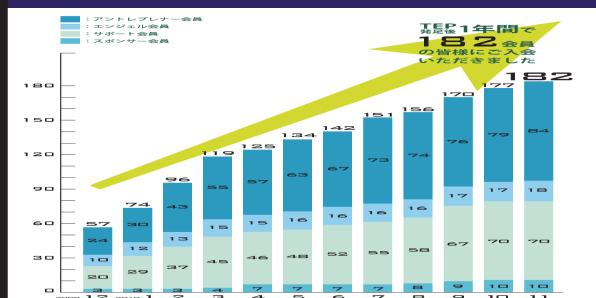
Continuous generation of entrepreneurs

Effort ⑩ Comprehensive support for university and research institute ventures

Effort ⑪ Effecting model cases of business startup support by individuals

Effort ⑫ Asia-wide networking by university ventures

[Local Resources and Efforts] Hands-on support from top-level university and research institute concentrations and TEPs



From Angel Members to Entrepreneur Members:
Investment: 8 cases
Management Guidance: 9 cases



The Efforts

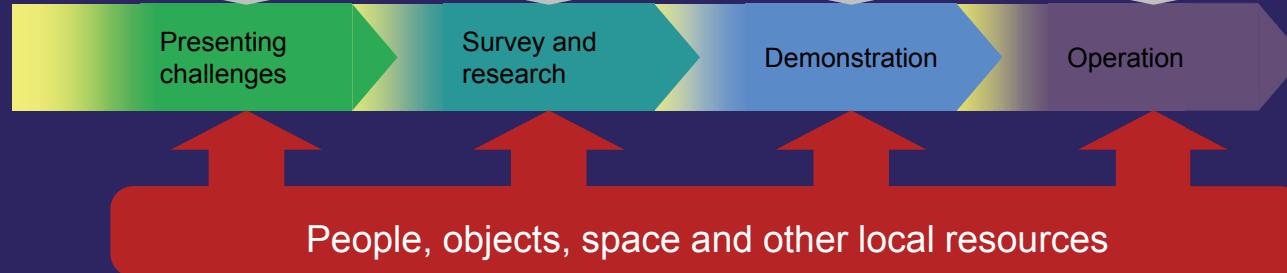
-Business feasibility, maturity, seriousness

Efforts to nurture “local power”

[Axis 3] Urban Management

[Objectives, Solutions] Local actors joining together to construct sustainable solution models for challenges

Cutting-edge knowledge, technology and research



Joint efforts by local actors to construct sustainable models

Effort ⑬ Local-Power Points Program for local actors nurturing local power

Common Points Program for participants in local activities and social experiments

- Facilitating participation in local activities and enhancing benefits > promote participation
- Enhancing data collection, accumulation and analysis efficiency

Effort ⑭ Road and other flexible local maintenance and management

- Promoting social experiments and local activities using roads, etc.
- Sustainable management of bustling, high-quality urban space (area management) led by local actors

Human resource development



Local communities and high-level activities



Wide-ranging social experiments



[Local Resources and Efforts]

UDCK

Framework

Effectiveness, maturity, project management

Developing and implementing self-reliant urban management

Kashiwanoha International Campus Town Initiative

Public-private-academia follow-up and project tracking through civics
(2008 ~)

Applying PDCA

Follow-up subgroups set up each year (7 subgroups established in 2011) with UDCK as the secretariat
Liaison meetings held for progress management and overall coordination

A follow-up report published each year

Businesses

- Local businesses (chamber of commerce and industry)
- Japanese and foreign businesses

F
D
C

Participation

Kashiwanoha Campus and FutureCity Consortium

(Kashiwa, University of Tokyo, Chiba University, Mitsui Fudosan, Smart City Project, Urban Design Center Kashiwanoha (UDCK), TX Entrepreneur Partners (TEP))

Overall PM: Urban Design Center Kashiwanoha (UDCK)

① Environment Subgroup

Explore ① local energy management, ③ renewable energy sources, ③ large-scale gas, ⑤ mutual electricity assistance during emergencies, ⑥ carbon offset, ⑦ ITS

② Meeting the aging challenge

Explore ⑧ total healthcare, ⑨ building communities where the vigorous elderly can actively participate

③ Business Startup and Nurturing Subgroup

⑩ Comprehensive support for university and research institute ventures, ⑪ effecting model cases of business startup support by individuals, ⑫ Asia-wide networking by university ventures, ⑬ Local-Power Points, ⑭ flexible local road maintenance and management, ⑮ public/private/academia collaboration

Citizens

- Neighborhood clubs
- UDCK
- Neighborhood Development School
- Kashiwanoha Neighborhood Eco-Promotion Consultations

U
D
C
K

- ◆ Promoting projects based on an open platform with citizen participation and private investment
- ◆ Transmitting information and drawing on public opinion for publicly accessible promotion
- ◆ Progress monitoring progress, prioritization and overall coordination by the supervisory project manager (UDCK)

Framework – intercity collaboration and networking

From Kashiwanoha to all of Kashiwa

Developing a self-reliant urban management model that fits the characteristics of the three zones

Northern zone

International academic city
Next-generation environmental city

Self-reliant city based on public-private-academia collaboration
Pioneering implementation of management models

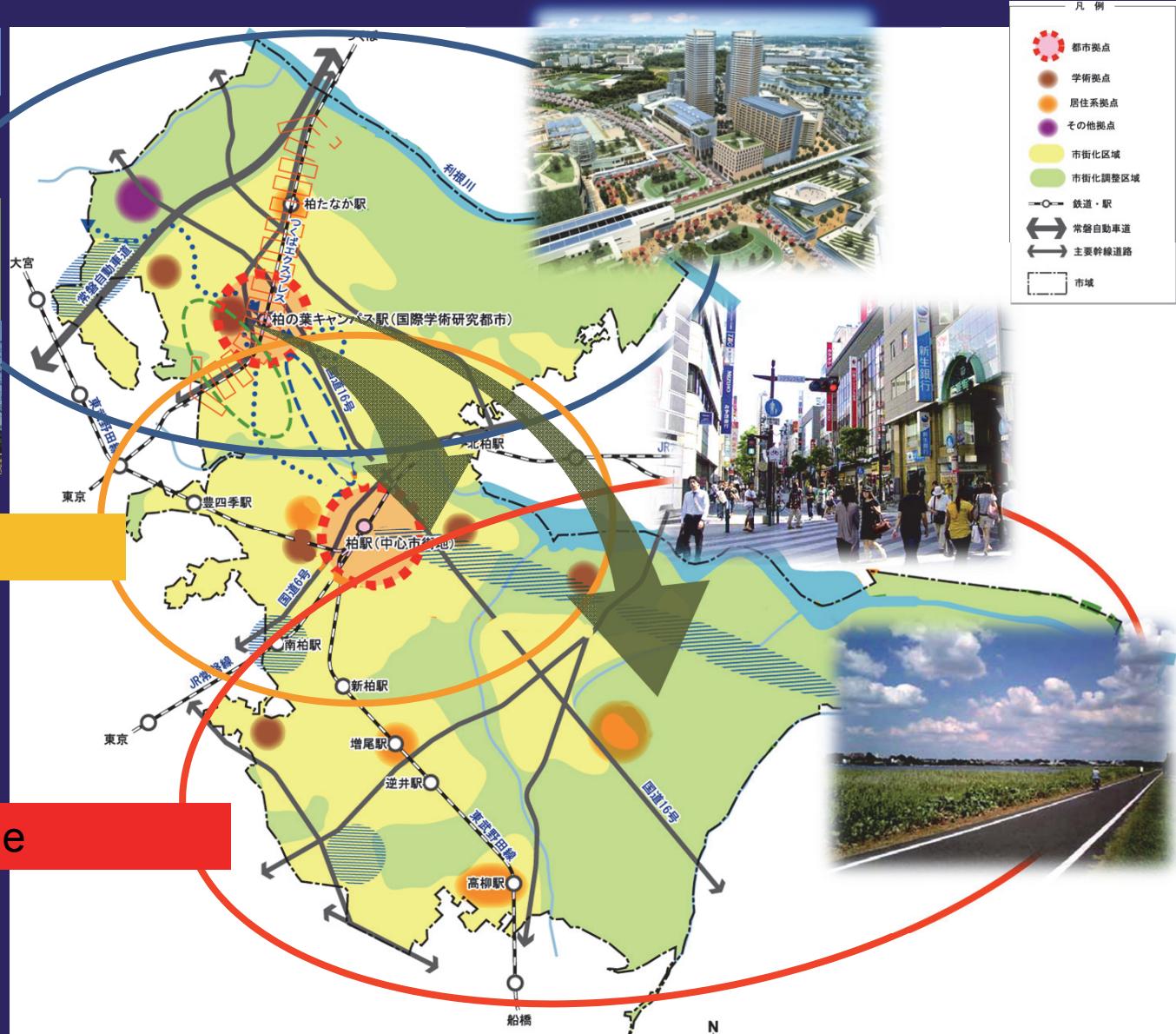


Central zone

Translocal commercial hub
Creating an environment that provides purpose in life to the elderly

Southern zone

Agriculture, tourism and recreation
Coexisting with nature



③ Framework – intercity collaboration and networking

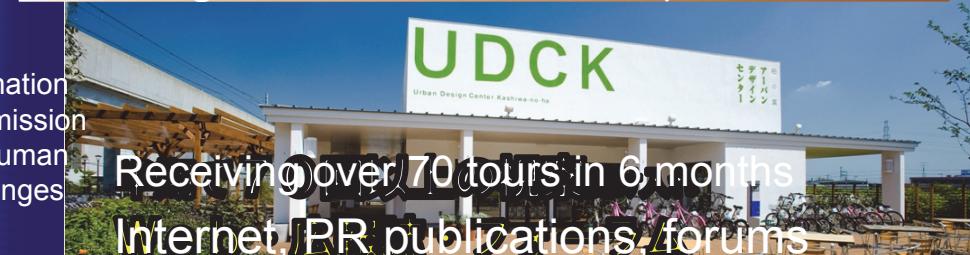
National and global dissemination and projection

National and global dissemination and projection through information transmission from the hub and through 6 channels

From Kashiwanoha to all of Kashiwa



Information transmission from UDCK (website, receiving observation tours, etc.)



モデル都市としての発信
(ITS、植物工場等)

Projection through 6 channels

公
民
学

Platinum Initiative Network

UDC network

Smart City Business Consortium

Kiedanren (Japan Business Federation)

TEP Network

Asian University Network

Nationwide



Worldwide

Neighborhoods that create the future of the world



We will project information worldwide together with the Platinum Network.